Central Queensland Regional Organisation of Councils (CQROC)

Strategic Plan

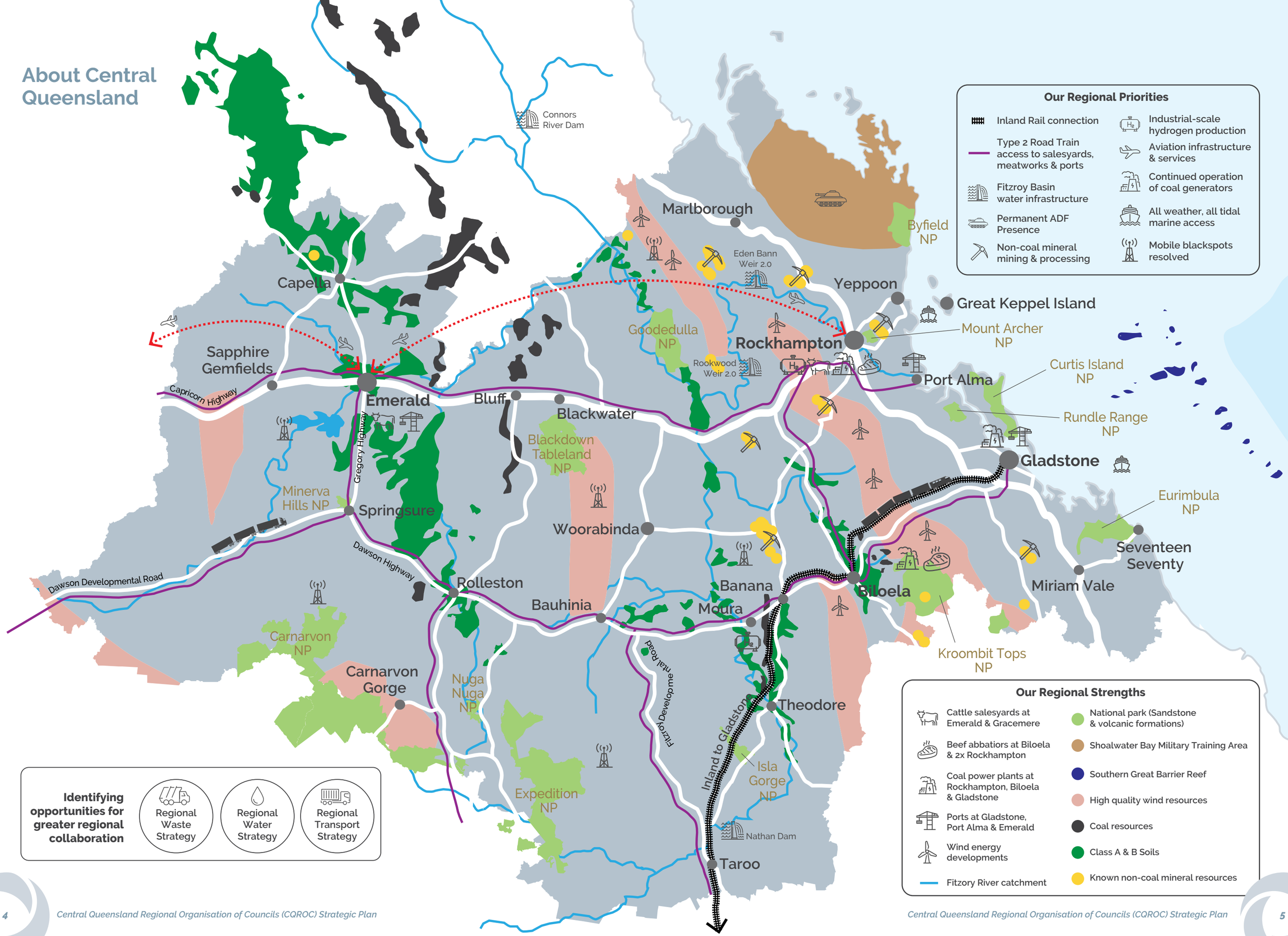
The Central Queensland Regional Organisation of Councils (CQROC) is the regional representative organisation for the local governments in the Central Queensland region: Banana Shire, Central Highlands Regional, Gladstone Regional, Livingstone Shire, Rockhampton Regional and Woorabinda Aboriginal Shire Councils.

CQROC's vision is to be recognised as the authoritative voice on the region's policy and infrastructure priorities.

CQROC's mission is to:

- Actively collaborate and agree regional approaches to regionally significant issues and opportunities
- Progress/develop regionally significant "game changing" initiatives

About Central Queensland



Our Regional Priorities

- Inland Rail connection
- Type 2 Road Train access to salesyards, meatworks & ports
- Fitzroy Basin water infrastructure
- Permanent ADF Presence
- Non-coal mineral mining & processing
- Industrial-scale hydrogen production
- Aviation infrastructure & services
- Continued operation of coal generators
- All weather, all tidal marine access
- Mobile blackspots resolved

Identifying opportunities for greater regional collaboration

- Regional Waste Strategy
- Regional Water Strategy
- Regional Transport Strategy

Our Regional Strengths

- Cattle salesyards at Emerald & Gracemere
- Beef abbatiors at Biloela & 2x Rockhampton
- Coal power plants at Rockhampton, Biloela & Gladstone
- Ports at Gladstone, Port Alma & Emerald
- Wind energy developments
- Fitzory River catchment
- National park (Sandstone & volcanic formations)
- Shoalwater Bay Military Training Area
- Southern Great Barrier Reef
- High quality wind resources
- Coal resources
- Class A & B Soils
- Known non-coal mineral resources

The Central Queensland Economy

Top 5 industries by value - IVA:

Mining	Construction	Manufacturing	Electricity, Gas, Water & Waste Services	Agriculture, forestry & fishing
$10 B	**$1.4 B**	**$1.4 B**	**$1.1 B**	**$1 B**
(43%)	(6%)	(6%)	(5%)	(4%)

Top 5 industries by employment:

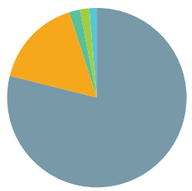
Health Care Services	Coal mining	Construction Services	Education & training	Retail Trade
12,221	**10,510**	**10,109**	**10,087**	**9,585**
(11%)	(10%)	(9%)	(9%)	(9%)

Top 5 agriculture industries:

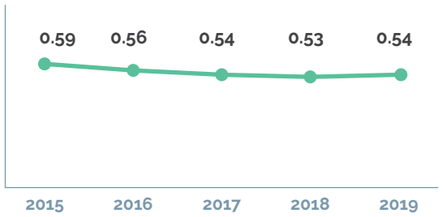
Cattle & calves	Cotton lint (irrigated & non-irrigated)	Sorghum for grain	Mung beans	Chickpeas
$1 B	**$77 M**	**$43 M**	**$37 M**	**$37 M**
(76%)	(6%)	(3%)	(3%)	(3%)

Top 5 mining industries:

Coal mining	**$7.9 B** (79%)
Oil & gas extraction	**$1.6 B** (16%)
Non-Ferrous Metal Ore Mining	**$189 M** (2%)
Exploration & Mining Support Services	**$160 M** (2%)
Non-Metallic Mineral Mining	**$138 M** (1%)



Economic diversity - (Index):



Top 5 manufacturing industries:

Basic Non-Ferrous Metal	Meat & Meat product	Basic Chemical	Cement, Lime & Ready-Mixed Concrete	Specialised & other Machinery & Equipment
$603 M	**$165 M**	**$129 M**	**$108 M**	**$53 M**
(43%)	(12%)	(9%)	(8%)	(4%)

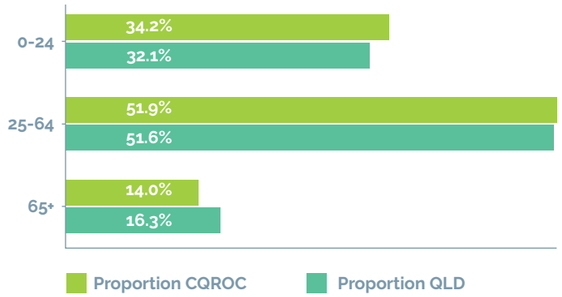
Top 5 industries by specialisation - (LQ):

Mining	Electricity, Gas, Water & Waste Services	Agriculture, Forestry & Fishing	Transport, Postal & Warehousing	Manufacturing
5.45	**2.44**	**1.93**	**1.24**	**1.22**

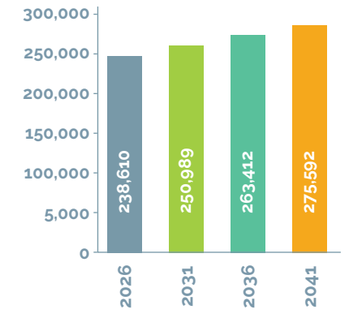
Top 5 tourism purpose - Visitation (000's):

Holiday	Business	Visiting friends & relatives	Other reason	In transit
752.6	**679.4**	**419.3**	**80.6**	**62.2**
(38%)	(34%)	(21%)	(4%)	(3%)

Total population & population by age:



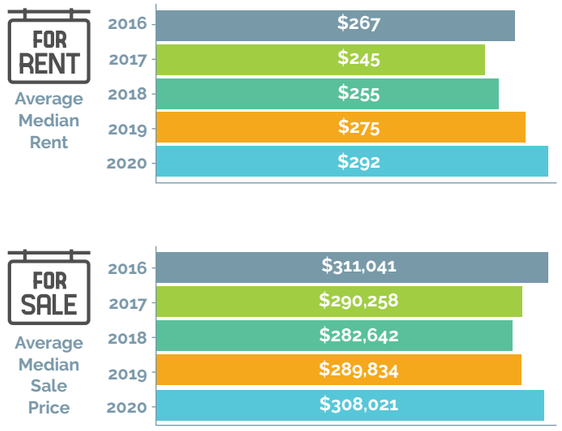
Future population & average population growth rate:



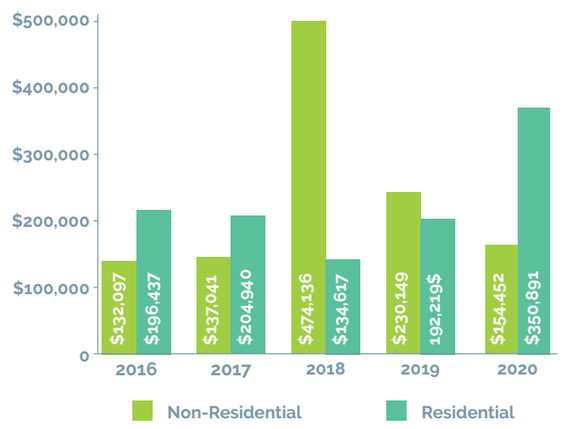
Total Population Growth to 2041
36,982

Average Population Growth per year
0.9%

Rent & house prices:



Building approval value:



CQROC's future focus

CQROC will work through three lines of effort:

01

Regional advocacy: Leading regional engagement efforts with the Australian and Queensland Governments, including:

a Formulating a regional priority lists (for both infrastructure and policy initiatives) for both Federal and State Government. These regional priority lists are expected to support and be incorporated into the existing advocacy efforts of CQROC's regional stakeholders.

b Non-partisan promotion of CQROC's regional priorities in election campaigns

c Direct and continuous engaging with federal and state government ministers and respective agency leaders to progress initiatives on the regional priority lists

d Preparing budget (and MYEFO) submissions on behalf of the Central Queensland region

e Leading regional delegations to both Canberra and Brisbane

f Facilitating in-bound regional familiarisation tours for federal and state politicians and agency leaders to ensure a deeper level of understanding of the region and priority issues.

02

Economic development planning/strategic de-risking: Developing regional plans to capitalise on regional opportunities and support public and private investment in the region, specifically the following plans:

a Fitzroy catchment water development strategy

b Regional hydrogen strategy – for both local industrial use and export (incorporating a regional renewable energy development plan)

c Regional transport and logistics strategy (for inland rail connection, type-2 road train access to key economic infrastructure, such as saleyards, meatworks and ports (incorporating beef roads upgrades), road safety upgrades, regional passenger services, aviation infrastructure and services and marine infrastructure)

d Central Queensland defence presence and defence industry capability strategy

e Priority mobile telecommunications blackspot strategy

f Regional new-economy minerals and minerals processing strategy

03

Technical Working Groups: Pursuing solutions for shared interests, undertake shared research initiatives and explore cost effective regional approaches to delivery of local government services, including:

a Development of a regional waste and recovery strategy to reduce the cost of waste services in each LGA and across the region

b Development of a regional procurement strategy to minimise sourcing of supply of goods and services from outside the Region and explore bulk contracts/purchasing opportunities

c Infrastructure and asset management working group (including fleet management, pavement management, asset valuations etc)

d Consideration of a water services alliance to pursue a collaborative approach through skill sharing (eg engineering expertise) and improved economies of scale, as well as proactive and consistent engagement with State Government agencies and other stakeholders.

e Disaster management working group (share information, workforce development, assistance/support during events).

Measuring success

Performance: Measured by delivery of specified tasks in the Business Plan

Effectiveness: Measured by the achievement of outcomes sought

Impact: Measured by a change in:

- Employment (Total FTE jobs)
- Economic growth (Gross Regional Product – GRP)
- Economic diversity index
- Regional migration and population

CQROC

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www.cqroc.org.au